



The Company would like to take this opportunity to express its sincere gratitude to Mr. Chow for his contribution and support towards the Company during his terms of office.

By order of the Board  
Shanghai Dazhong Public Utilities (Group) Co., Ltd.\*  
YANG Guoping  
Chai

Shanghai, the People's Republic of China  
December 31, 2021

A a\_he da\_e f hi ce he e ec. i e di\_c\_ f he C a M YANG G. g, M LIANG Jia ei, M WANG Ba g a d M YANG Weibia ; he ce. i e di\_c\_ f he C a M . QU Jia d M JIN Y g he g; a d he d e de ce. i e di\_c\_ f he C a M WANG Kaig. , M CHOW Si. L. i d M LIU Zhe gd g.

\* F i de\_ ifica i e